## 5<sup>th</sup> CEWEP Congress on Waste-to-Energy 2010



30 June to 2 July, in Antwerp

## Waste-to-Energy is gr(e) at (e)

How to communicate this?

Paul Davison, Managing Director of Proteus, UK

## Waste-to-Energy is Grate!

Let's save the planet!

FLEXIBLE THINKING, COMMUNICATIONS EXCELLENCE



### **AGENDA**

- A bit of background
- 'Today it should all be about energy?'
- Principles of effective communications
  - Not tactics but mainly strategy
- Effective communications for Energy from Waste
- An ideal future in communications terms
- Conclusions





#### WHO WE ARE

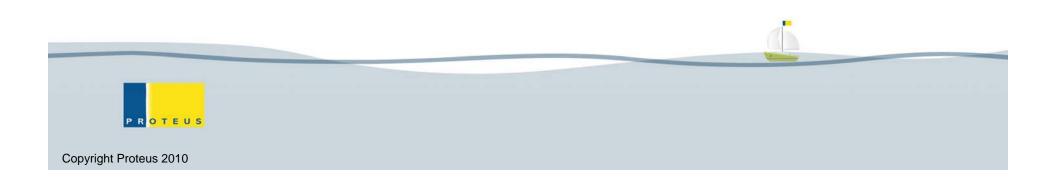
- Established in 1996
- An award-winning public relations consultancy
- Based in Oxfordshire, but working throughout the UK and Europe
- Offering a full range of marketing communications services, with specialist experience in environmental PR
- Considerable waste management and energy experience working for contractors, local authorities, central government, WRAP and waste trade bodies
- Planning support, strategic issues management, crisis management and effective community engagement
- Worked on more than 30 thermal energy projects, currently working on several waste projects, 12 wind farms, 1.2GW gas fired power station and a 300MW biomass plant





# TODAY, IT SHOULD ALL BE ABOUT ENERGY?

- Not quite



## **ENERGY** FROM WASTE, NOT WASTE TO ENERGY

- Awareness of energy issues and climate change is increasing
- Focusing on the positive outcomes of process is good but it depends on who and when
- Is the benefit to energy generation and climate implications a general panacea for EfW communications?
- Well, no actually, but it does help it is a significant opportunity
- If we were just starting, it may have been, but we are not!
- For some very cynical audiences it can get in the way





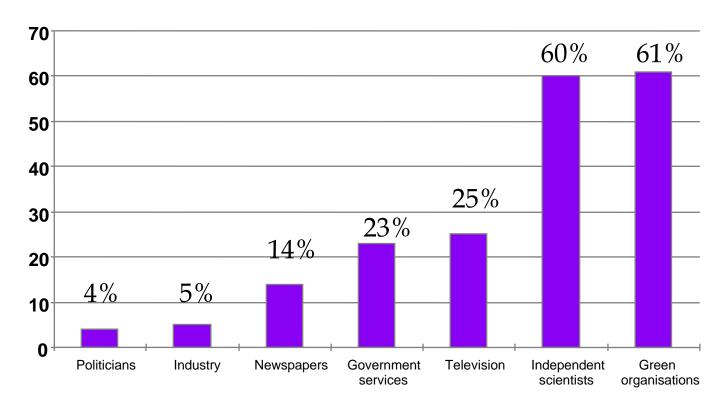
## THE PROBLEM IS ALMOST ALWAYS A LACK OF CONTEXT

- Some of these issues are dependent upon the maturity of the waste industry and its historical context
- But more often it's all about who is doing the communications
- Plant operators often focused on gaining planning permission, dealing with stakeholder enquiries, and specifically their part of the waste chain
- Local authorities or collection authorities are interested in community engagement to deliver wastes in appropriate formats
- Central Governments are often too broad in their communications
- This lack of co-ordination is one of the main problems with a lack of context
- So why is this important...





## WHO WOULD YOU TRUST ON THE ENVIRONMENT?



Source: Defra



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## CURRENTLY INCINERATION IS A PROBLEM NOT A SOLUTION

- Lack of context simply exposes your vested interest, you're only interested in one bit, the bit that makes you money – your vested interest
- This leads to a lack of trust
- The golden rule of consumer marketing.....



# PRINCIPLES OF EFFECTIVE COMMUNICATIONS

**Strategic context** 





## **SELLING 'ANYTHING' TO CONSUMERS**

WHAT'S THE PROBLEM/PRODUCT





**GENERATE DESIRE FOR SOLUTION/PRODUCT** 





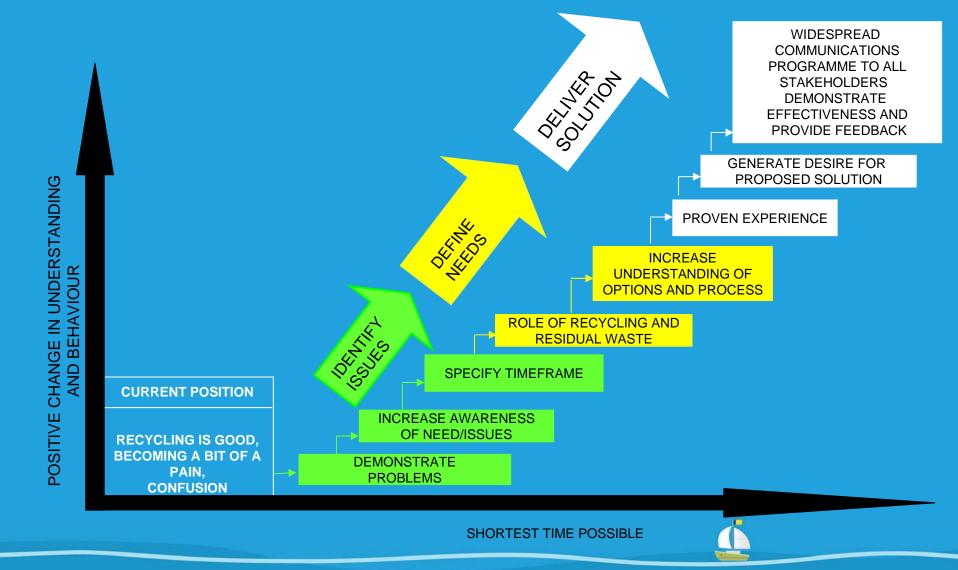
**SATISFY DESIRE** 







## **SELLING 'ANYTHING' TO CONSUMERS**





### **IMPLICATIONS**

- Effective communications must demonstrate that the waste is the problem and EfW is the opportunity
- Our communications can start with energy needs but only when the context of EfW is generally established and understood otherwise it will be seen as a 'smokescreen' on what you are really up to which is good old fashioned waste incineration and genuine benefits will be lost on consumers
- The environmental benefit of EfW plants must include landfill emissions avoidance or it will be positioned as a highly ineffective way of generating power





# THE PUBLIC AND WASTE MANAGEMENT

NIMBYS AND ECO-WARRIORS



### MODERN ANTI-INCINERATION TACTICS

- Traditional tactics continue
- Use of planning system and internet





### **INTERNET EXPERTS**

Networking



www.ukwin.org.uk



### MORE INTERNET EXPERTS

## Protesters hand over 'harmful' information ANG GUTHER-SON: Major is-



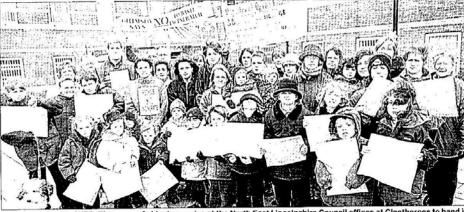
By By Sarah Stack

STALLINGBOROUGH incinerator protesters have presented planning officials with technical information they believe should put a stop to the proposed development.

Members of the recently formed PAIN group - People Against INcinerator - and resdents from throughout North East Lincolnshire have uncovered a mass of information which they claim shows how harmful the development could be.

Coun Mike Clarke said documents had been gathered from the Internet, environmental groups and similar lobby groups from other regions, and included information on whether there was such a thing as a safe threshold for emissions, the links between dioxins and cancer, threats of other emissions and the risks posed to babies and young children who would be more susceptible.

Coun Clarke, of Healing Parish Council, feels a lot of people in the area do still not understand what could happen if the incinerator is built.



DOCUMENT HAND-OVER: The group of objectors arrive at the North East Lincolnshire Council offices at Cleethorpes to hand in technical information gathered by PAIN together with over 250 letters of objection from Stallingborough residents.

going to make a large profit out of burning our waste stating that dioxin as a human carcinogen was not justified, or the World Health Organisation which states as fact dioxins are a recognised carcinogen?" A list of their findings has

been left for every member of North East Lincolnshire Coun-cil, MPs Austin Mitchell He said: "We are presenting (Grimsby) and Shona McIsaac our technical information to (Cleethorpes and Immingham) the council but who do people believe – a company that is orpes.

Coun Trevor Crofts, vice chairman of Stallingborough Parish Council, also handed over more then 250 hand-written letters from concerned residents in the village.

Protesters were also unhappy no member of the planning department was on hand to receive their letters.

Coun Clarke added: "They should be treating this matter with the utmost importance and it concerns me that nobody been received will be read and can make the effort to come

down and meet us."

Andy Gutherson, deputy director of development control at NELC wants to assure local residents the department ac-

cepts it is a major issue. He said: "We invited people to give us their comments, views and opinions and the information we are given will be reported back to members of the planning committee and all the information which has

"At the time I was told PAIN were here I was on the telephone and when I got to the counter they had gone outside.

Petitions against the incinerator must be handed in to GMB Grimsby no later than Monday, March 26, and PAIN will hold its next public meeting on Tuesday, March 27, at 7.30pm in Stallingborough's Green Man public house.

sarah.stack@grimsbytelegraph.co.uk



#### **GET MARCHING**

#### STALLINGBOROUGH INCINERATOR PROTEST

## Campaigners gear up to raise their fears



CAMPAIGNERS against the Stallingborough incinerator are gearing up for a massive protest on dear.

Stadow minister for the environment, transport and the regions, Damian Green, will be attending the protest when it is expected people will dress in white suits to represent the chemical protection they believe they will peed if the miles of the control of the

among those urging people to turn up at the council meet-ing.
"I just feel people should evidence."

"I just feel people should hear the debate on Thursday," she said, "Blocause it will affect more people, it has got to be a lighter whise than the stadi-dict." We would always wish to "I just feel people should more people, it has got to be a blager subject than the stadium ever was.

"Members of the public have

Local Government Reporter

This will take place on the proposed site of the facility in South Marsh Road at 3.09m, and in the evening the plan is for the campaigners to diend and facilities. It was a superstant of the country of

chieve they will need it the in-cincerator is put into place.

The planning committee gave the go-aliceal to the fallout would be dispersed to the fallout would be dispersed over a 46-mile radius taking in the whole of the Grimsby area. Mr Leivers said: "I have age month displict cars among residents for their safety.

Coun Melanie Dickerson tot seen any of the allegations for seen any of the allegations are among those targing people to incinerator are going to get

try to accommodate the pub-lic."
Mr Leivers said the council

got to see the process happening. The football stadium never killed anybody but we've got a sish councils but they were



MAKING POINT: Young protester Francesca Clark (three) joins the demonstration against the incinerator in Stallingborough

Protesters dress up to



#### **CELEBRITY ENDORSEMENT**

ELLA CALLS FOR ROYAL ASSISTANCE TO STOP INCINERATOR





YOU'VE GOT ROYAL MAIL: Healing Primary School pup Ella Housham (five), with he letter from Prince Charles (above), concerning the incinerator.

## **Dear Prince Charles** - please help us...

PRINCE Charles has entered the Stallingborough incinerator de-bate – at the invitation of a

#### By Olinka Koster

It added: "I shall inform your planning office that you have taken the trouble to contact The Prince of Wales on this matter."

Stallingborough incinerator debate — at the invitation of a
five-year-old girl.

Mes Bouchann soit the family recycled its
was and fills helped with this.

Mes Bouchann soit the family recycled its
was and fills helped with this.

We had written to the council numerous
times and to numerous members of the council of the proposals she wrote
And she has received a reply from the
Prince, with a promise to inform North East
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incinerator will hinder progress on recyc
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### **MORE MEDIA FRIENDLY**

NCINERATOR PROTESTERS WELCOME COUNCIL MEETING INVITATION



## Pressure groups get chance for last say



KING A POINT: Demonstrator Andy, of Grimsby, pictured before the meeting

By Sarah Thomoson

GREENPEACE and Friends of the Earth are being invited to githeir views on the proposed incinerator at Stallingborough.

Award 100 protesters, who had software Granishy Town Ho. I meet a first North Edlamound in George - parameter contains welcomed a necess of to refer the matter to the council with the recommendation the pressor groups be invited a unional and speak.

Minis (Cons., Word Parishes) and Crem Andrs.

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"That inpert has immed at dy here dismisse." It becomes if the facility and Greenpeller what exemple is the disher or yours oven by it. from tomath, on the less to."

Court Malissand agreed of the matternage in beer, sent to him and of the manufacture of protest group PMN (It sale Against the It emerator) and his collegues and the counce should rescribe journage permission.

He added: "I am sure we are not going to supportails when so much exidence has pilled agains it. I accept the council wants this because the want to reduce waste by the best possibl means, but there is so much information tha has come forward there is no way we can accepthis is a reasonable analization."

Coun De Freitas said the council should not re on reports received from the Health Authori Environment Agency and experts on incicration, Greenpeace and Friends of the Eurshould be invited to speak at Thursday's fucouncil meeting.

PAIN supporter Michael Clarke, a Healing paris councillor, said he was happy with the outcom of the meeting.

He said: "It is more than I hoped for today. The end result may not make any difference but I jus-



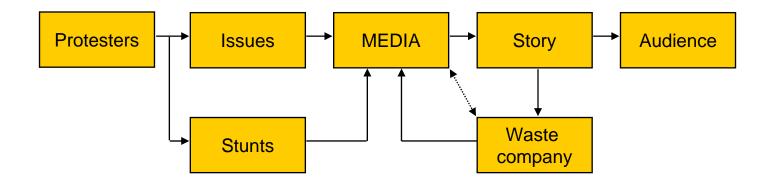


## Lets all play dead!



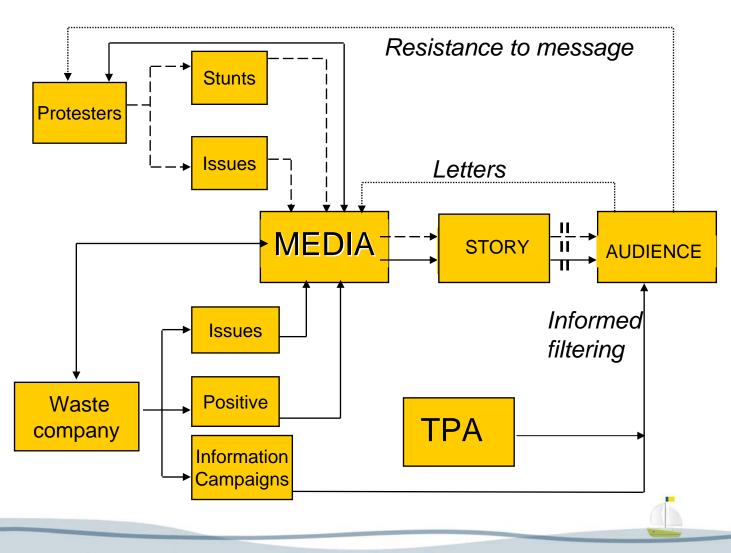


### TRADITIONAL COMMUNICATIONS





### PROACTIVE COMMUNICATIONS



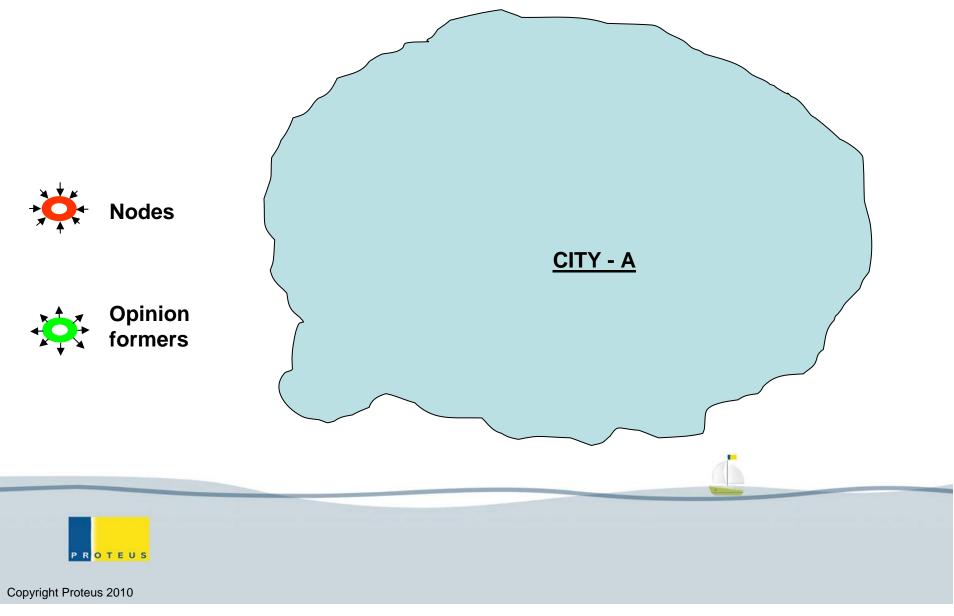


### INDIRECT COMMUNICATIONS ROUTES

- Third party endorsement is one of the most effective communications routes due to positive support without clear vested interest
- Target opinion formers
- Target all relevant communications nodes.....



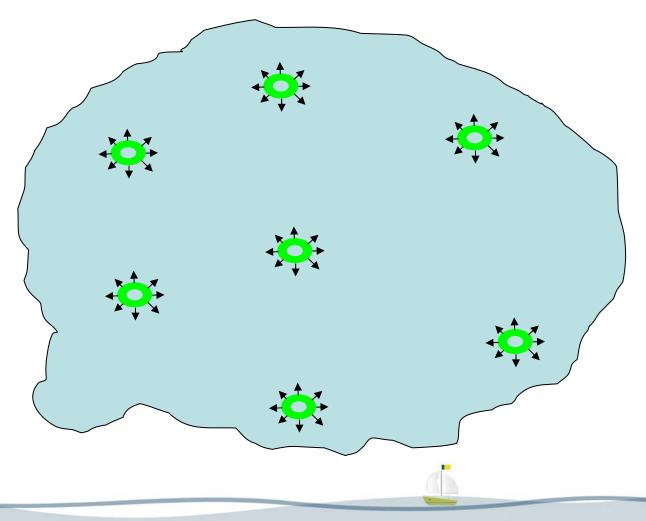
## COMMUNICATIONS NODES AND OPINION FORMERS



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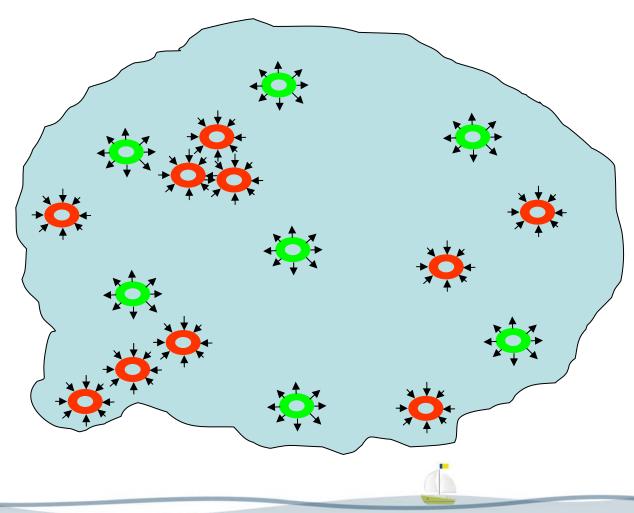




## COMMUNICATIONS NODES AND OPINION FORMERS







## AN IDEAL FUTURE

In communications terms





#### DELIVERING EFFECTIVE COMMUNITY Regional and **ENGAGEMENT AND POSITIVE** national positioning STAKEHOLDER DIALOGUE Proactively push proposals as part of solution to waste problems **Brief key** with energy opinion generation formers. Run Brief Low profile Council Full go ahead Get act campaign community operator together and media, on two levels and commissioning Isolate local antis as Full friends and **Proactive** understandable Roadshows, foes analysis, NIMBYs with clear Council, communications communications MPs. vested interest nodes and strategy and plan, business ongoing leaders. key arguments briefings Q&As. media **Activate TPA** Regional campaign key messages, to demonstrate positives and support tools robustly debunk myths (website, literature exhibition/ roadshow)



### THE FUTURE

- Change in attitudes of audience
  - Climate change is happening
  - Increased awareness and understanding of climate change will result in a deep-rooted change in behaviour – provides an opportunity – they can do something about it
  - Increased understanding of the need for more energy generation
  - Understanding benefits of recycling, composting and EfW
- National campaign
  - Need steady stream of positive general messages about total waste solution including benefits of EfW
- Desired outcome
  - We are not persuading anyone, just providing information
  - Grown-up relationship with the public and their wastes





### CONCLUSIONS

- Be proactive change the perception
- Too much emphasis on planning
- Think image
- Network good practice
- Have genuine dialogue with residents and media





## FIND OUT MORE

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